## Credit Suisse

# Fourth Quarter and Full Year 2019 Results



Tidjane Thiam, Chief Executive Officer David Mathers, Chief Financial Officer



### Disclaimer (1/2)

Credit Suisse has not finalized its 2019 Annual Report and Credit Suisse's independent registered public accounting firm has not completed its audit of the condensed consolidated financial statements for the period. Accordingly, the financial information contained in this presentation is subject to completion of year-end procedures, which may result in changes to that information.

This material does not purport to contain all of the information that you may wish to consider. This material is not to be relied upon as such or used in substitution for the exercise of independent judgment.

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This presentation contains forward-looking statements that involve inherent risks and uncertainties, and we might not be able to achieve the predictions, forecasts, projections and other outcomes we describe or imply in forward-looking statements. A number of important factors could cause results to differ materially from the plans, objectives, expectations, estimates and intentions we express in these forward-looking statements, including those we identify in "Risk factors" in our Annual Report on Form 20-F for the fiscal year ended December 31, 2018 and in the "Cautionary statement regarding forward-looking information" in our 4Q19 Earnings Release published on February 13, 2020 and filed with the US Securities and Exchange Commission, and in other public filings and press releases. We do not intend to update these forward-looking statements.

In particular, the terms "Estimate", "Illustrative", "Ambition", "Objective", "Outlook" and "Goal" are not intended to be viewed as targets or projections, nor are they considered to be Key Performance Indicators. All such estimates, illustrations, ambitions, objectives, outlooks and goals are subject to a large number of inherent risks, assumptions and uncertainties, many of which are completely outside of our control. These risks, assumptions and uncertainties include, but are not limited to, general market conditions, market volatility, interest rate volatility and levels, global and regional economic conditions, political uncertainty, changes in tax policies, regulatory changes, changes in levels of client activity as a result of any of the foregoing and other factors. Accordingly, this information should not be relied on for any purpose. We do not intend to update these estimates, illustrations, ambitions, objectives, outlooks or goals.

#### We may not achieve the benefits of our strategic initiatives

We may not achieve all of the expected benefits of our strategic initiatives. Factors beyond our control, including but not limited to the market and economic conditions, changes in laws, rules or regulations and other challenges discussed in our public fillings, could limit our ability to achieve some or all of the expected benefits of these initiatives.

#### Estimates and assumptions

In preparing this presentation, management has made estimates and assumptions that affect the numbers presented. Actual results may differ. Annualized numbers do not take into account variations in operating results, seasonality and other factors and may not be indicative of actual, full-year results. Figures throughout this presentation may also be subject to rounding adjustments. All opinions and views constitute judgments as of the date of writing without regard to the date on which the reader may receive or access the information. This information is subject to change at any time without notice and we do not intend to update this information.

#### Statement regarding non-GAAP financial measures

This presentation also contains non-GAAP financial measures, including adjusted results and results excluding certain significant items as well as return on regulatory capital, return on tangible equity and tangible book value per share (which are based on tangible shareholders' equity). Information needed to reconcile such non-GAAP financial measures to the most directly comparable measures under US GAAP can be found in this presentation as well as in the 4Q19 Earnings Release, which are both available on our website at www.credit-suisse.com.

Our estimates, ambitions, objectives and targets often include metrics that are non-GAAP financial measures and are unaudited. A reconciliation of the estimates, ambitions, objectives and targets to the nearest GAAP measures is unavailable without unreasonable efforts. Adjusted results exclude goodwill impairment, major litigation provisions, real estate gains and other revenues and expense items included in our reported results, all of which are unavailable on a prospective basis. Return on Tangible Equity is based on tangible shareholders' equity, a non-GAAP financial measure also known as tangible book value, which is calculated by deducting goodwill and other intangible assets from total shareholders' equity as presented in our balance sheet, both of which are unavailable on a prospective basis. Such estimates, ambitions, objectives and targets are calculated in a manner that is consistent with the accounting policies applied by us in preparing our financial statements.



### Disclaimer (2/2)

#### Statement regarding capital, liquidity and leverage

Credit Suisse is subject to the Basel III framework, as implemented in Switzerland, as well as Swiss legislation and regulations for systemically important banks (Swiss Requirements), which include capital, liquidity, leverage and large exposure requirements and rules for emergency plans designed to maintain systemically relevant functions in the event of threatened insolvency. Credit Suisse has adopted the Bank for International Settlements (BIS) leverage ratio framework, as issued by the Basel Committee on Banking Supervision (BCBS) and implemented in Switzerland by the Swiss Financial Market Supervisory Authority FINMA.

References to phase-in and look-through included herein refer to Basel III capital requirements and Swiss Requirements. Phase-in reflects that, for the years 2014-2018, there was a five-year (20% per annum) phase-in of goodwill, other intangible assets and other capital deductions (e.g., certain deferred tax assets) and a phase-out of an adjustment for the accounting treatment of pension plans. For the years 2013-2022, there is a phase-out of certain capital instruments. Look-through assumes the full phase-in of goodwill and other intangible assets and other regulatory adjustments and the phase-out of certain capital instruments.

Unless otherwise noted, leverage exposure is based on the BIS leverage ratio framework and consists of period-end balance sheet assets and prescribed regulatory adjustments. The look-through tier 1 leverage ratio and CET1 leverage ratio are calculated as look-through BIS tier 1 capital and CET1 capital, respectively, divided by period-end leverage exposure. Swiss leverage ratios are measured on the same period-end basis as the leverage exposure for the BIS leverage ratio.

#### Sources

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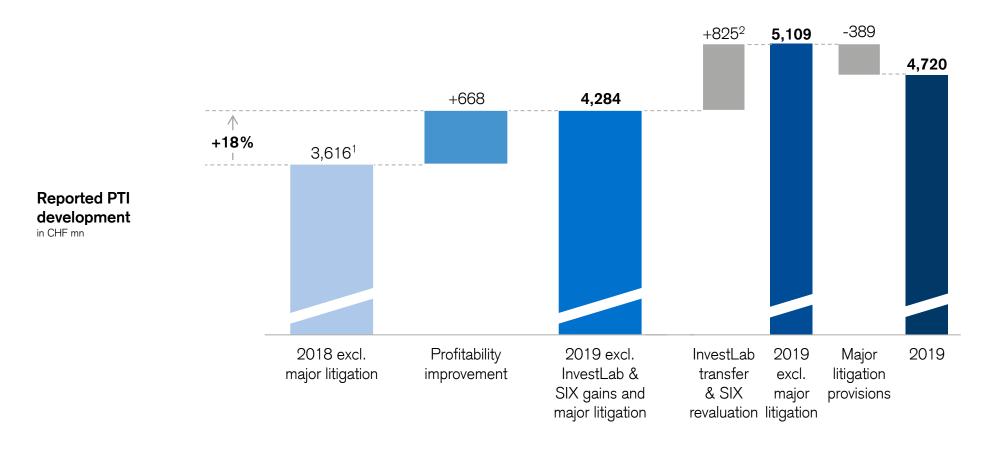


## **Earnings Review**





## We have delivered a strong performance in 2019 with a significant increase in profits...

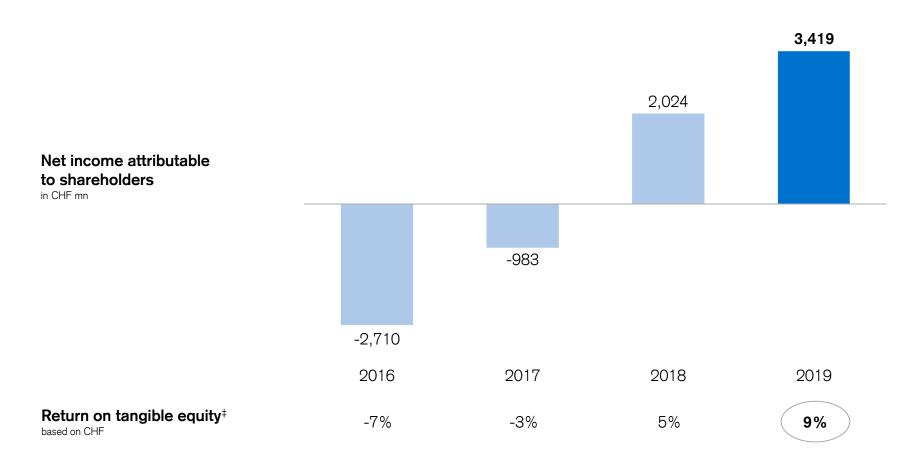


Note: Results excluding gains from the InvestLab transfer and SIX revaluation and major litigation provisions are non-GAAP financial measures. For further details and reconciliation information, see Appendix

1 Excludes major litigation provisions of CHF 244 mn

2 Impact of CHF 327 mn related to the transfer of the InvestLab fund platform to Allfunds Group, recorded in SUB, IWM and APAC, and impact of CHF 498 mn related to the revaluation of our equity investment in the SIX Group AG, recorded in SUB and IWM

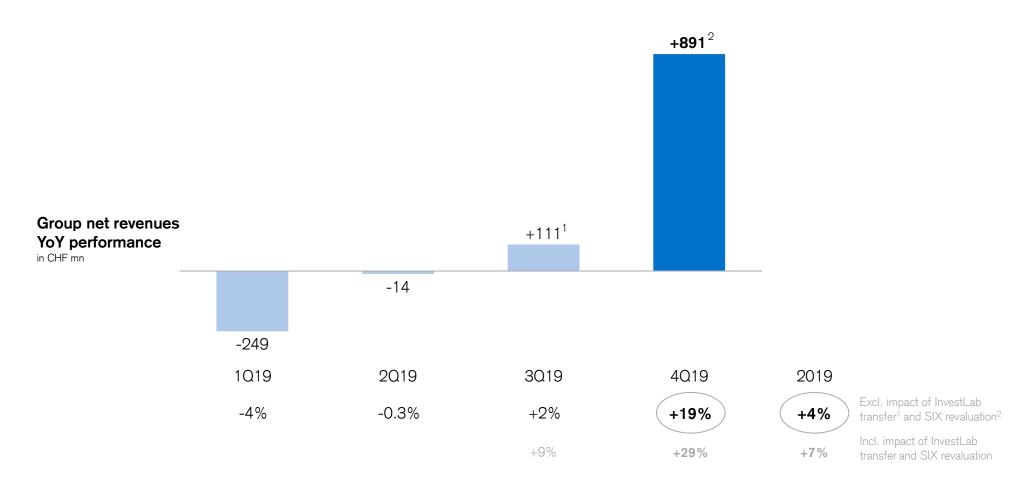
#### ...and in net income and returns



‡ RoTE is a non-GAAP financial measure, see Appendix; RoTE figures are rounded up or down to the nearest whole number



## After a challenging 1Q19, revenues improved during the year...



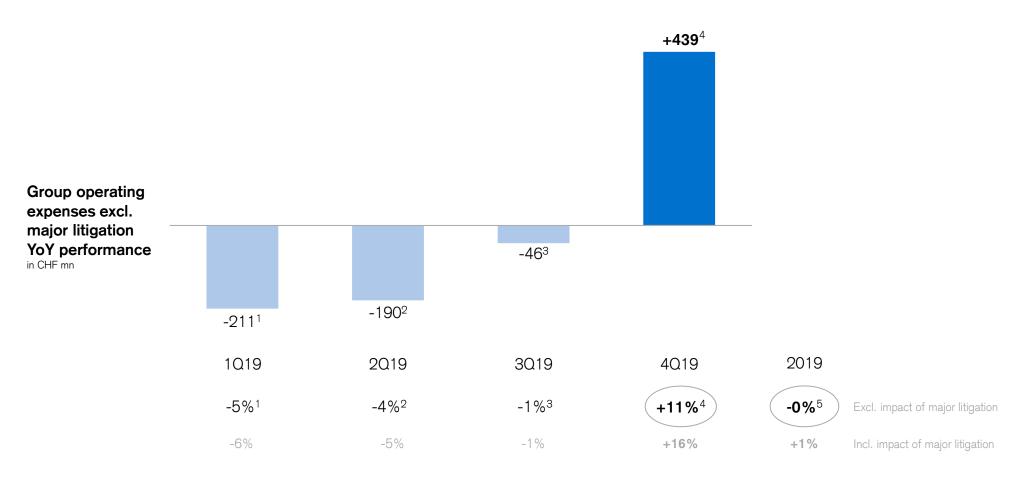
Note: Results excluding gains from the InvestLab transfer and SIX revaluation are non-GAAP financial measures. For further details and reconciliation information, see Appendix

1 Excludes the gain of CHF 327 mn from the transfer of the InvestLab fund platform to Allfunds Group, recorded in SUB, IWM and APAC

2 Excludes the gain of CHF 498 mn from the revaluation of our equity investment in the SIX Group AG, recorded in SUB and IWM



### ...and we flexed our costs accordingly...

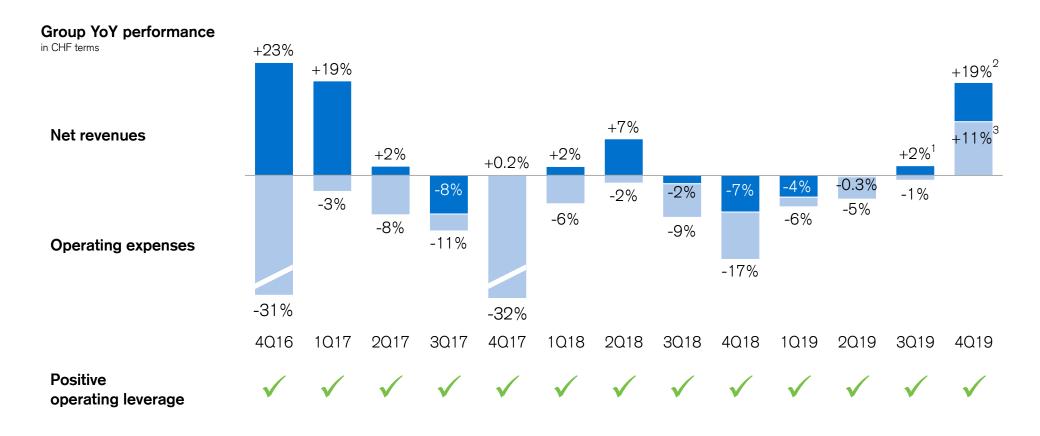


Note: Results excluding major litigation provisions are non-GAAP financial measures

1 Excl. major litigation provisions of CHF 6 mn in 1Q19 and CHF 85 mn in 1Q18 2 Excl. major litigation provisions of CHF 29 mn in 2Q19 and CHF 55 mn in 2Q18 3 Excl. major litigation provisions of CHF 28 mn in 3Q19 and CHF 22 mn in 3Q18 4 Excl. major litigation provisions of CHF 326 mn in 4Q19 and CHF 82 mn in 4Q18 5 Excl. major litigation provisions of CHF 389 mn in 2019 and CHF 244 mn in 2018



### ...continuing to create positive operating leverage



Note: Results excluding gains from the InvestLab transfer and SIX revaluation and major litigation provisions are non-GAAP financial measures. For further details and reconciliation information, see Appendix

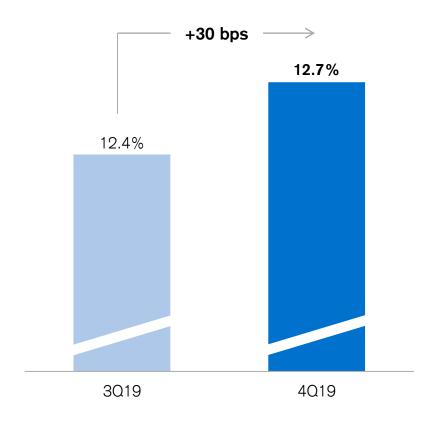
1 Excludes impact of CHF 327 mn related to the transfer of the InvestLab fund platform to Allfunds Group, recorded in SUB, IWM and APAC

2 Excludes impact of CHF 498 mn related to the revaluation of our equity investment in the SIX Group AG, recorded in SUB and IWM

3 Excludes major litigation provisions of CHF 326 mn in 4Q19 and CHF 82 mn in 4Q18

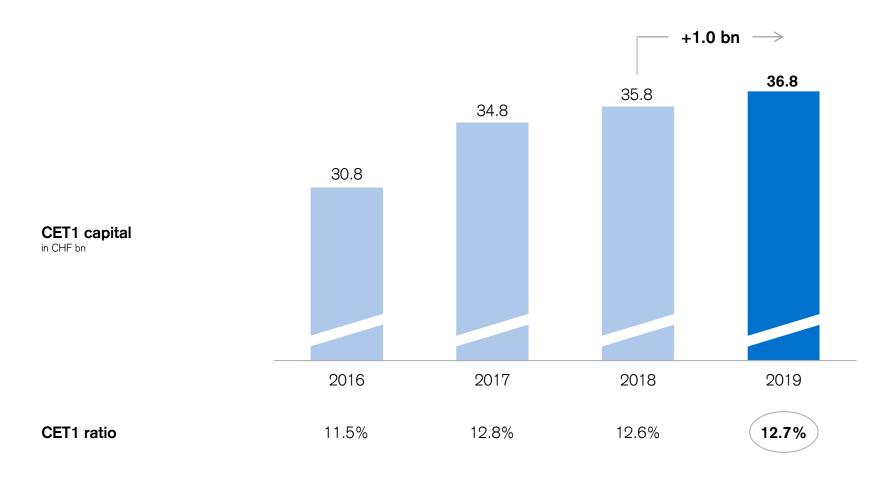


## We have improved our CET1 ratio in 4Q19...



**CET1** ratio

## ...and continued to strengthen our capital position...





## ...whilst distributing CHF 1.7 bn of capital to our shareholders in 2019

Share buyback program

CHF 1 bn repurchased in 2019

**Dividends** 

CHF 695 mn paid out in 2019

## Highlights





### We have a clear and consistent strategy

A leading Wealth Manager...

...with strong Investment Banking capabilities

Following a balanced approach between Mature and Emerging Markets in Wealth Management...

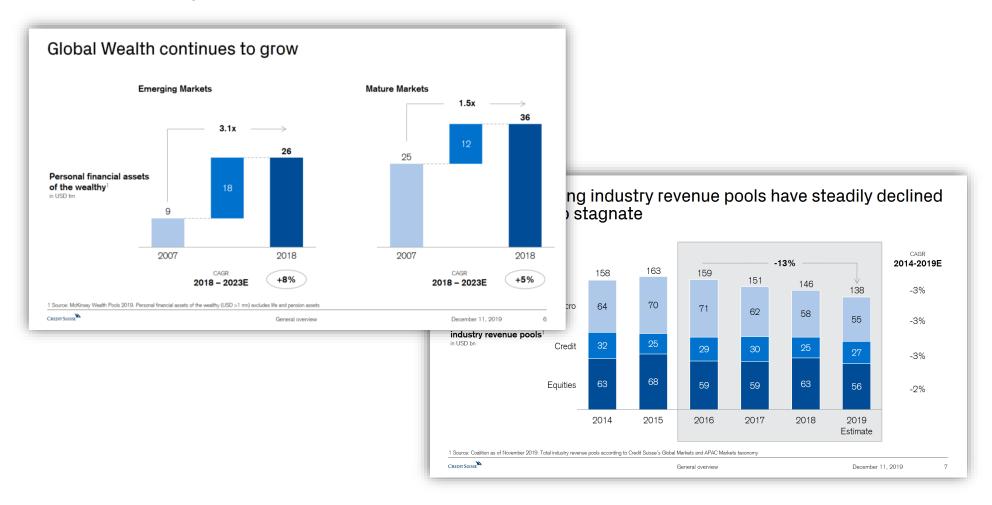
...focusing on **UHNW and entrepreneur** clients...

...serving both our clients' private wealth and business financial needs



### The fundamental assumptions made in 2015 were correct

#### As per 2019 Investor Day





### We put in place a new organisational structure in 2015

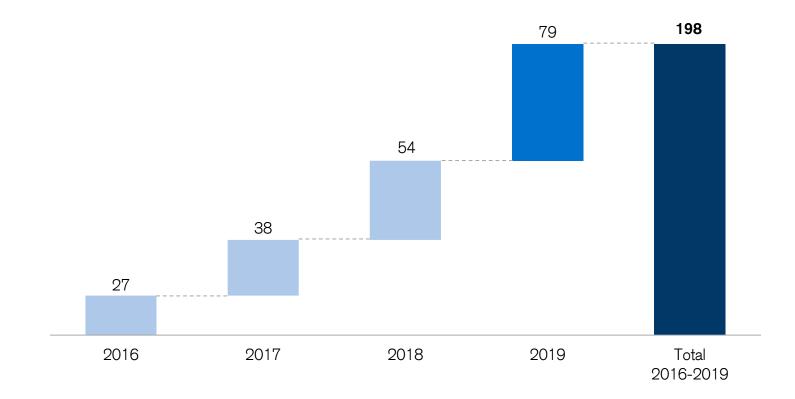
## **Current structure Previous structure Swiss Universal Bank International Wealth Management Private Banking &** Investment **Asia Pacific Wealth Management** Banking **Investment Banking & Capital Markets Global Markets**

## We have focused on five main priorities





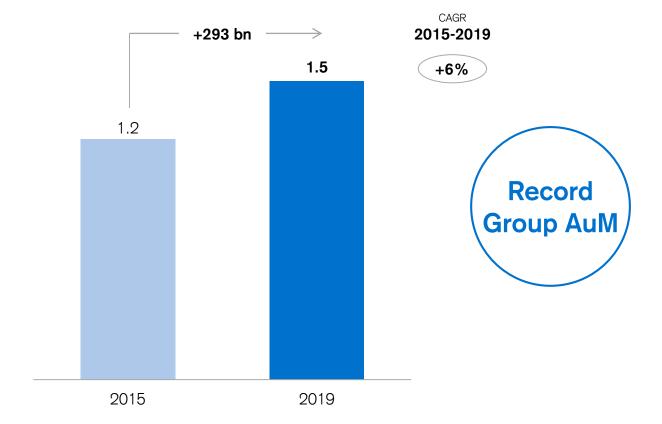
## We attracted close to CHF 200 bn of net new assets in the last four years...



Group net new assets

in CHF bn

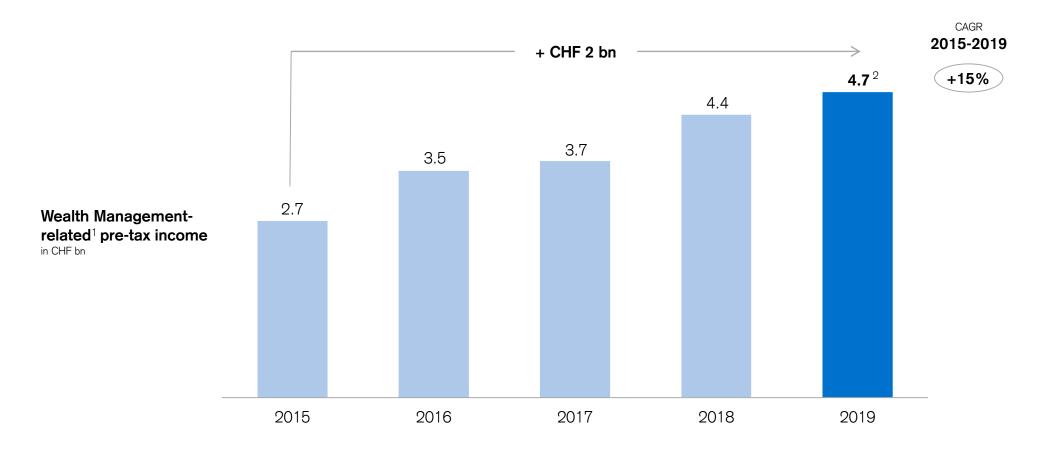
## ...driving our asset base to record levels



**Group Assets under Management** 

in CHF trn

### Our growth in Wealth Management has been profitable



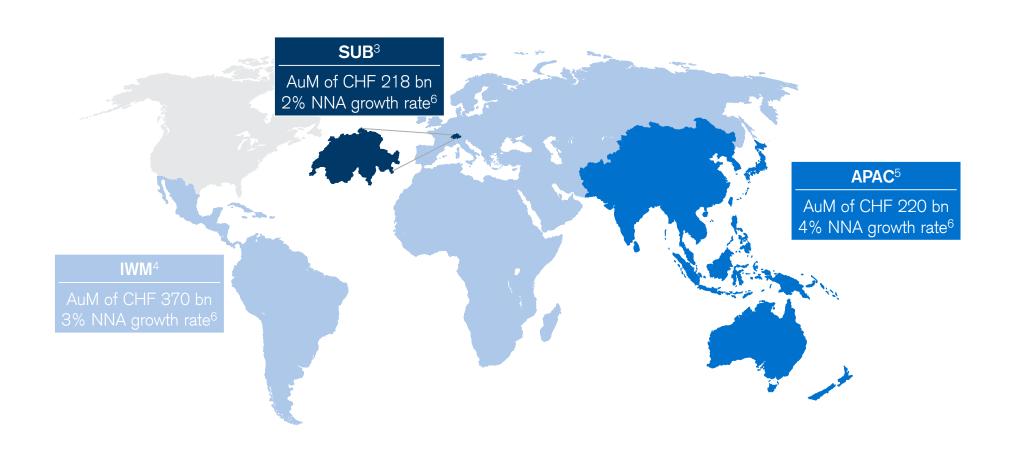
<sup>1</sup> Relating to SUB, IWM and APAC PB within WM&C 2 Excluding impact of CHF 327 mn related to the transfer of the InvestLab fund platform to Allfunds Group, recorded in SUB, IWM and APAC PB within WM&C, and impact of CHF 498 mn related to the revaluation of our equity investment in the SIX Group AG, recorded in SUB and IWM. Results excluding these gains are non-GAAP financial measures. For further details and reconciliation information, see Appendix



## Our approach to Wealth Management – building on our understanding of our clients' needs

Scaling Regionalised model asset aligned to client needs Focusing on **Prioritising UHNW** and base compliant entrepreneurs growth and risk Growing management sustainability Increasing RM productivity platform Offering distinctive Compounding **Asset Management** growth in stable and capabilities **Providing** Being recurring institutional quality trusted advisor revenues solutions and capabilities across assets and liabilities

## We are covering three-fourths of global GDP<sup>1</sup> with our regionalised model<sup>2</sup>



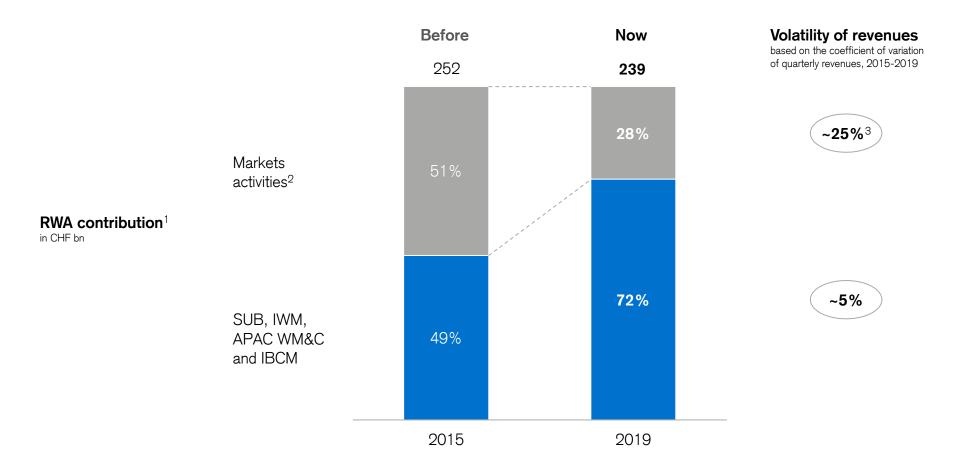
1 Source: IMF as of October 2019 as of 2019 6 Based on 2019

2 In compliance with applicable economic and trade sanctions laws

3 Relating to SUB PC as of 2019 4 Relating to IWM PB as of 2019 5 Relating to APAC PB within WM&C



# We have fundamentally changed the allocation of capital, prioritising higher-return, more capital efficient and less volatile businesses

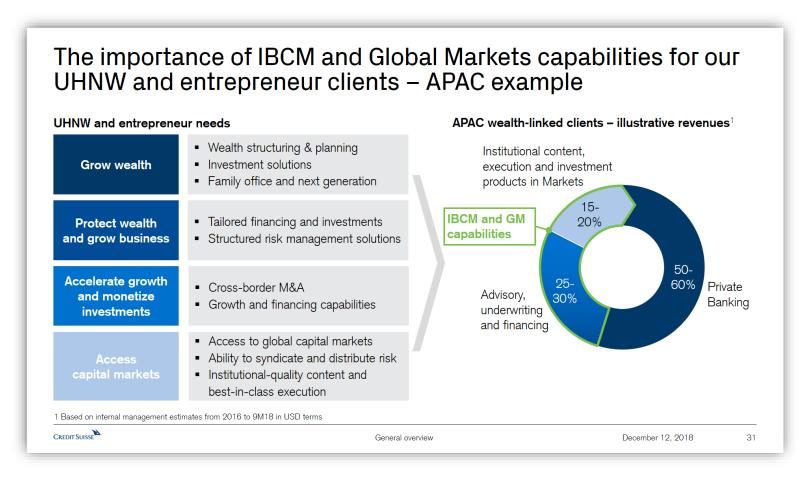


<sup>1</sup> Excludes Corporate Center RWA of CHF 18 bn in 2015 and CHF 51 bn in 2019. Excludes SRU Op Risk RWA of USD 19 bn in 2015 2 Includes Global Markets, APAC Markets and, through 2018, the SRU. SRU excludes Op Risk RWA as per footnote 1 3 Excludes SRU



## Strong Investment Banking capabilities are key to our strategy as leading Wealth Manager

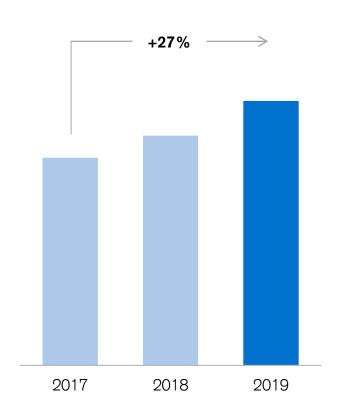
As per 2018 Investor Day





#### We are growing ITS by providing institutional quality solutions to our UHNW clients

#### International Trading Solutions net revenues in USD terms



#### Selected ITS landmark transactions in 2019

Volumes and notional amounts

#### **Latin America**

Extension and increase of complex ProNote

USD ~650 mn

#### **Switzerland**

SMI Income Maximizer flow EqD product distributed in PB

CHF ~600 mn

#### Europe

Restructuring of creditlinked note with longer maturity

EUR ~50 mn

#### **Latin America**

Exclusive structured note in partnership with leading global asset manager

USD ~650 mn

#### Latin America

Macro hedge through credit-linked notes (CLN)

USD ~170 mn

#### Europe

Campaign on ProNotes and warrants with leading global asset manager

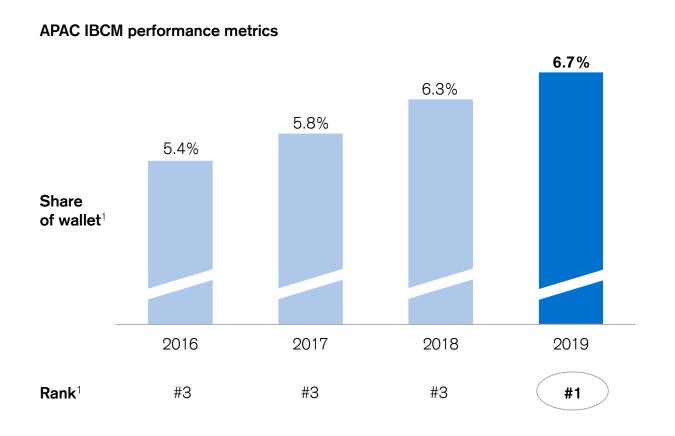
EUR ~50 mn

Europe

Issued inaugural Low Carbon Blue Economy Note in partnership with World Bank

Latin **America**  Structured complex transaction for a settlement agreement

### We have made strong progress in our APAC IBCM franchise...



#### **Key highlights**

- Achieved second highest quarterly gross revenues since 2017 in 4Q19<sup>2</sup>
- Continued significant NNA referrals to Wealth Management
- Gained market share for 4 consecutive years<sup>1</sup>
- Awarded "Best Asia Bank" by IFR
   for the first time in 2019<sup>3</sup>
- Achieved #1 rank in 2019<sup>1</sup>

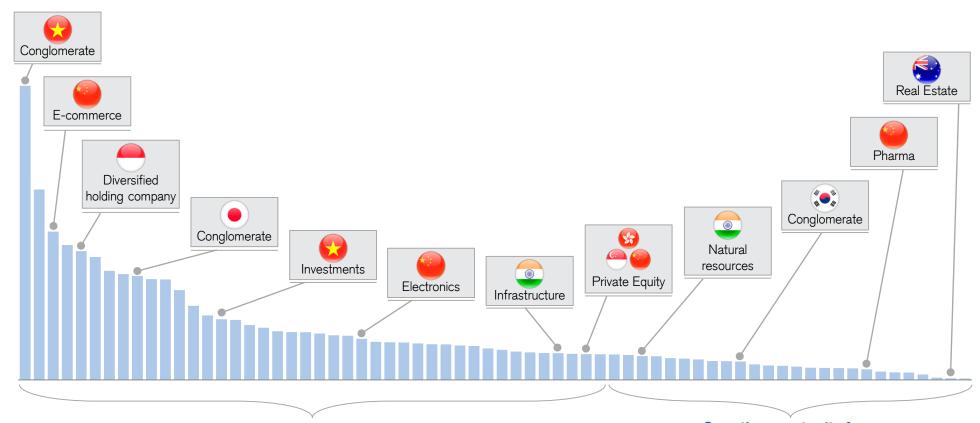
<sup>1</sup> Source: Dealogic APAC ex-Japan excluding China Onshore, as of December 31, 2019 2 Relating to APAC advisory, underwriting and the APAC Financing Group. After deduction of funding costs, but pre revenue sharing agreements with APAC Markets and APAC PB within WM&C. This information has been derived from management accounts and has not been reviewed by our independent registered public accounting firm 3 Source: International Finance Review as of December 13, 2019



## ...our integrated approach to UHNW and entrepreneur clients is proving increasingly successful in APAC...

#### APAC strategic clients revenue distribution

Illustrative, 2016-2019 average



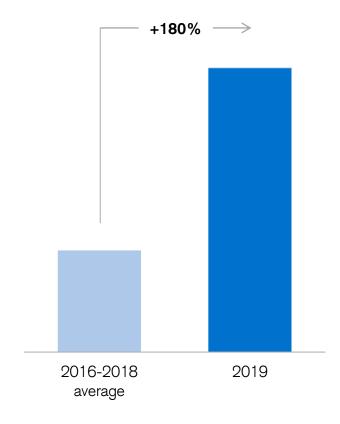
Maintain focus on top clients

Growth opportunity from existing underpenetrated clients

## ...we have been growing revenues by increasing our share of wallet with existing underpenetrated clients in APAC...

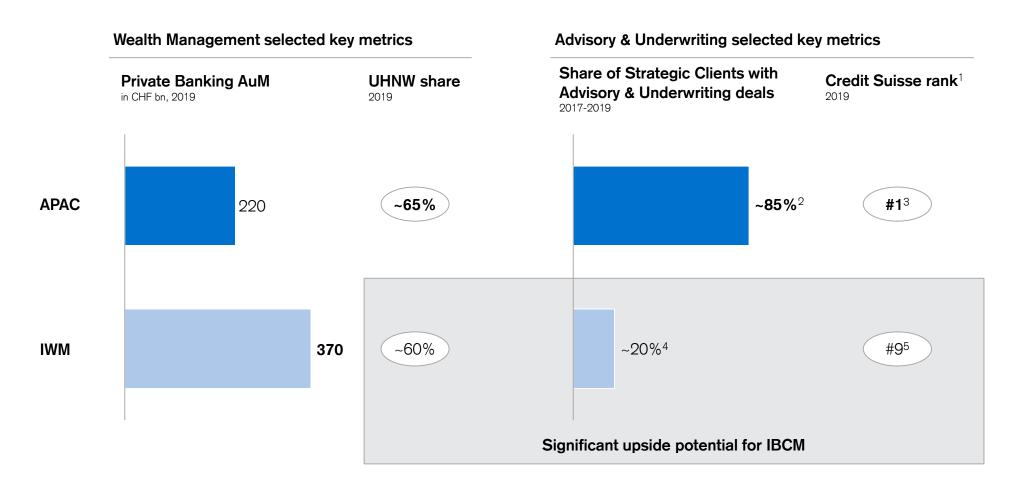
Revenue growth from APAC existing underpenetrated strategic clients

Illustrative





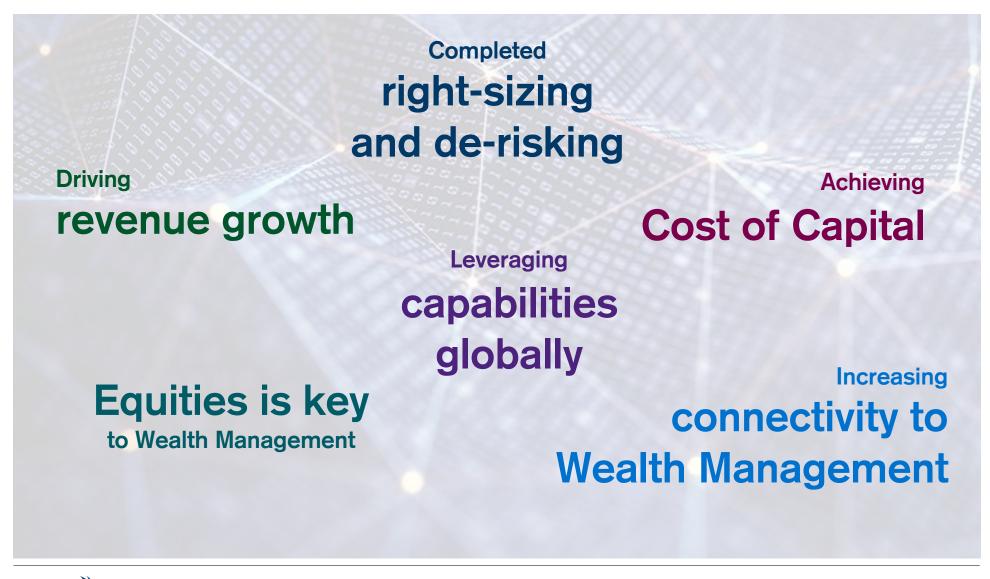
## ...and deepening collaboration between IBCM and IWM could create further upside



<sup>1</sup> Source: Dealogic for the period ending December 31, 2019 2 Relating to Advisory, Underwriting and Financing within APAC 3 Relating to APAC ex-Japan and ex-China onshore. Includes USD, EUR and JPY currencies in DCM and Loans and excludes A shares in ECM 4 Relating to IBCM transactions 5 Relating to EMEA and Latin America

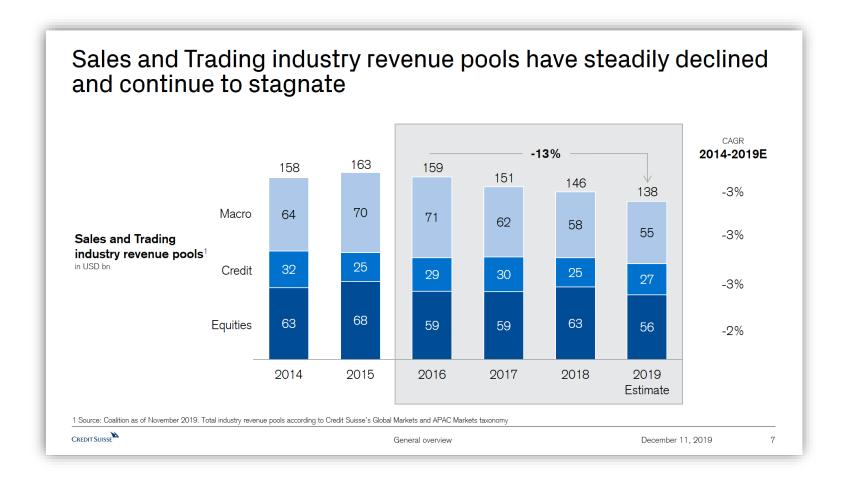


### Our approach to our Markets businesses



### We operate in a challenging industry environment

#### As per 2019 Investor Day

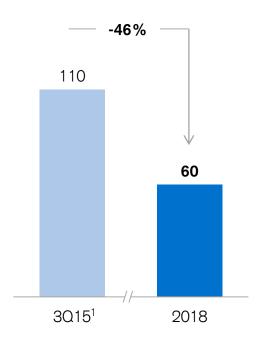




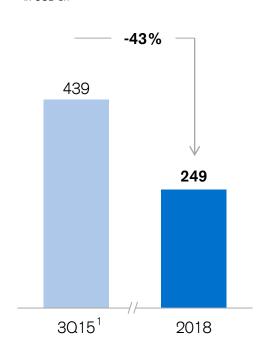
### We have right-sized and de-risked Global Markets...

#### **Global Markets key metrics**

#### Risk-weighted assets in USD bn

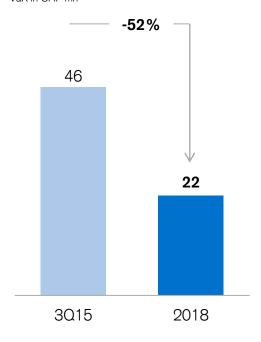


#### Leverage exposure in USD bn



#### Value-at-Risk

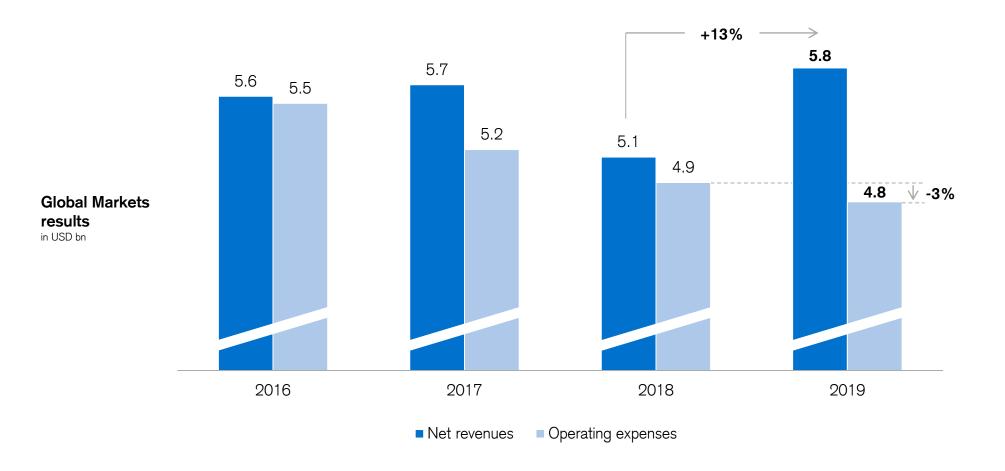
trading book average one-day, 98% risk mgmt. VaR in CHF mn



<sup>1</sup> Figures for 3Q15 present financial information based on results under our structure prior to our re-segmentation announcement on October 21, 2015; on the basis of our current structure, the 3Q15 RWA and leverage exposure amounts for Global Markets are USD 63 bn and USD 313 bn, respectively

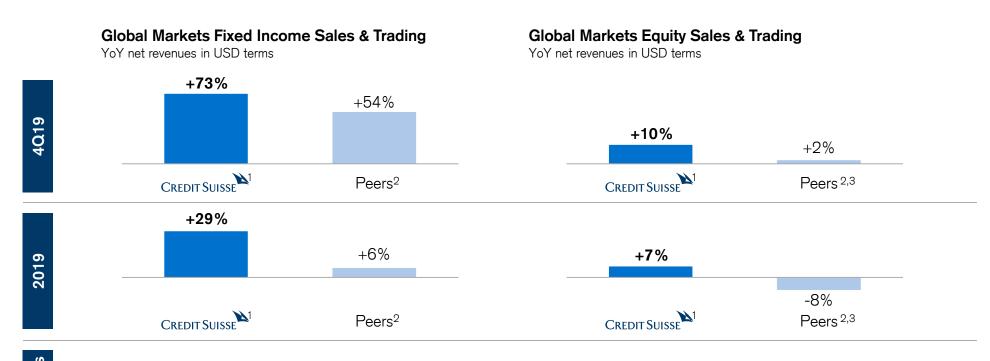


## ...having completed our restructuring, we focused on growing revenues in 2019





## We have grown market share across our key franchises...



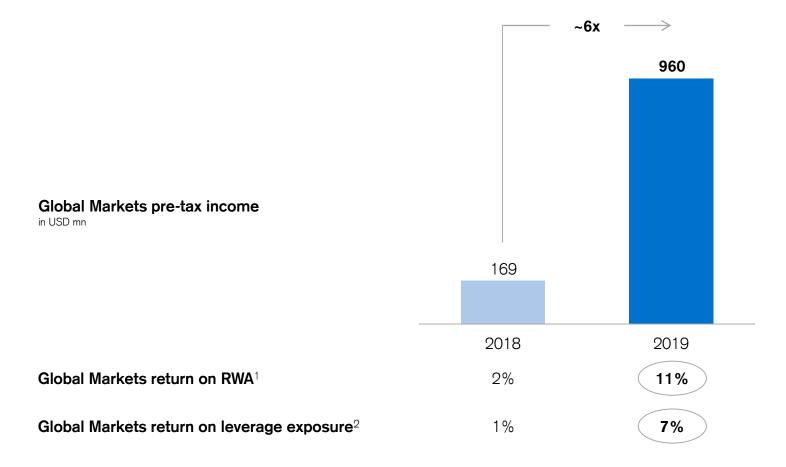
# 2019 highlights

- Best Investment Grade trading year since 2012
- Best Leveraged Finance trading performance since 2016
- Record Asset Finance revenue performance

- Best Equity Derivatives full-year revenue performance since 2015
- Gained market share in U.S. Cash Equities<sup>4</sup>
- Prime Services with RoA improvement year-on-year

<sup>1</sup> Relating to Global Markets only. Global Fixed Income Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY and 88% in 4Q19 YoY, respectively; Global Equity Sales and Trading net revenues (across GM and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 2019 YoY, respectively and APAC Markets) increased 27% in 201

## ...and delivered pre-tax income of nearly USD 1 bn in 2019, with a positive contribution in every quarter



<sup>1</sup> Return on RWA is a non-GAAP financial measure and calculated using income after tax applying an assumed tax rate of 30% and 10% of average RWA based on USD 2 Return on leverage exposure is a non-GAAP financial measure and calculated using income after tax applying an assumed tax rate of 30% and 3.5% of average exposure based on USD 2 Return on leverage exposure is a non-GAAP financial measure and calculated using income after tax applying an assumed tax rate of 30% and 3.5% of average exposure based on USD



### Summary

- Continued improvement in performance in 2019, with particularly strong 4Q19
- Deepening collaboration between Wealth Management and Investment Banking
- Consistent growth and continued disciplined execution are expected to drive double-digit RoTE

## **Detailed Financials**





### **Results Overview**

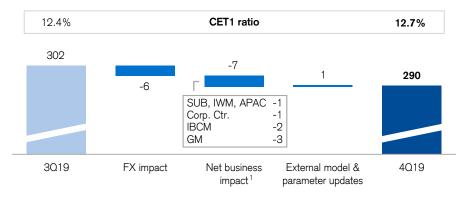
Credit Suisse Group in CHF mn unless otherwise specified	4Q19	3Q19	4Q18	Δ 4Q18	2019	2018	Δ 2018
Net revenues	6,190	5,326	4,801	29%	22,484	20,920	7%
o/w Wealth Management-related1	4,027	3,551	3,281	23%	14,398	13,268	9%
o/w IBCM in USD mn	437	428	476	-8%	1,677	2,228	-25%
o/w Markets activities <sup>2</sup> in USD mn	1,634	1,641	1,139	43%	6,895	6,249	10%
Provision for credit losses	146	72	59		324	245	
Total operating expenses	4,830	4,112	4,147	16%	17,440	17,303	1%
Pre-tax income	1,214	1,142	595	104%	4,720	3,372	40%
Income tax expense	361	256	340		1,295	1,361	
Effective tax rate	30%	22%	57%		27%	40%	
Net income attributable to shareholders	852	881	259	229%	3,419	2,024	69%
Return on tangible equity <sup>‡</sup>	9%	9%	3%		9%	5%	
Diluted earnings per share in CHF	0.33	0.34	0.10	230%	1.32	0.77	71%
Dividend per share in CHF					0.2776 <sup>3</sup>	0.2625	6%
Excluding InvestLab transfer, SIX revaluation and major litigation provisions in CHF mn							
Net revenues	5,692	4,999	4,801	19%	21,659	20,920	4%
o/w Wealth Management-related1	3,529	3,224	3,281	8%	13,573	13,268	2%
Pre-tax income	1,042	843	677	54%	4,284	3,616	18%

Note: 4019 and 2019 reported results include a gain related to the revaluation of our equity investment in the SIX Group AG. 3019 and 2019 reported results include a gain related to the transfer of the InvestLab fund platform to Allfunds Group. Results excluding these gains are non-GAAP financial measures. For further details and reconciliation information, see Appendix ‡ RoTE is a non-GAAP financial measure, see Appendix; RoTE is a non-GAAP financial measure, see Appendix is a non-GAAP financial meas

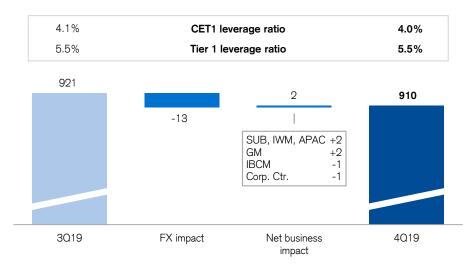


# CET1 ratio increased to 12.7%; Tier 1 leverage ratio stable at 5.5%

### Risk-weighted assets in CHF bn



### Leverage exposure in CHF bn



1 Includes internal model & parameter updates 2 RWA / leverage exposure

### Key messages

- CET1 ratio increased to 12.7%; Tier 1 leverage ratio stable at 5.5%
- Completed 2019 share repurchase program and purchased CHF 1.0 bn of shares at an average price of CHF 12.53 per share
- Expect to continue distribution of at least 50% of net income to shareholders via ordinary dividend and share buyback
  - Launched 2020 share repurchase program; expect to buy back at least CHF 1.0 bn in 2020, subject to market and economic conditions

### **Risk-weighted assets**

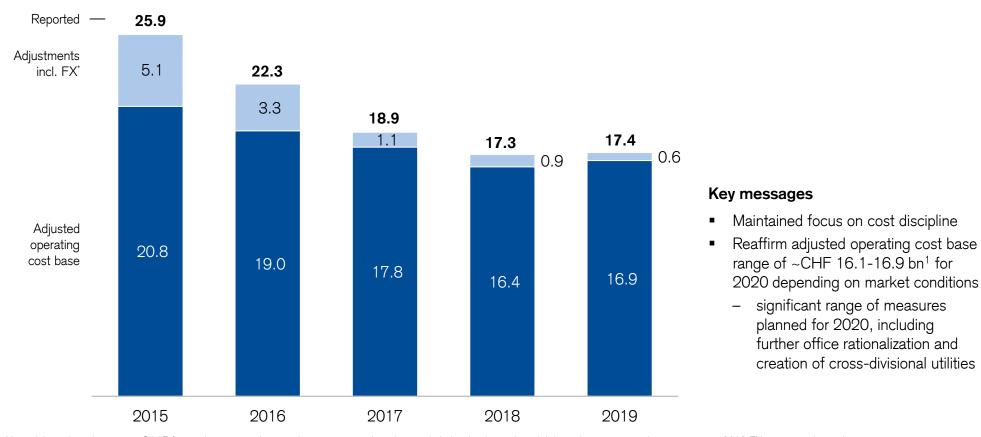
- Strengthening of Swiss franc against US dollar leading to a CHF 6 bn reduction in RWA over the course of the quarter with a negligible impact on CET1 ratio
- Continued discipline on RWA usage, particularly in GM and IBCM
- Risk density<sup>2</sup> of 33% if including the expected RWA impact from Basel III reforms in 1Q20 of ~CHF 12 bn, primarily related to SA-CCR/IMM

### Leverage ratio

- Tier 1 leverage ratio stable at 5.5%
- Strengthening of Swiss franc against US dollar leading to a CHF 13 bn reduction in leverage exposure over the course of the quarter

# Reaffirm adjusted operating cost base range for 2020 of ~CHF 16.1-16.9 bn

### Adjusted operating cost base at constant FX rates\* in CHF bn



Note: Adjusted results are non-GAAP financial measures. A reconciliation to reported results is included in the Appendix 1 Adjusted operating cost base at constant 2019 FX rates

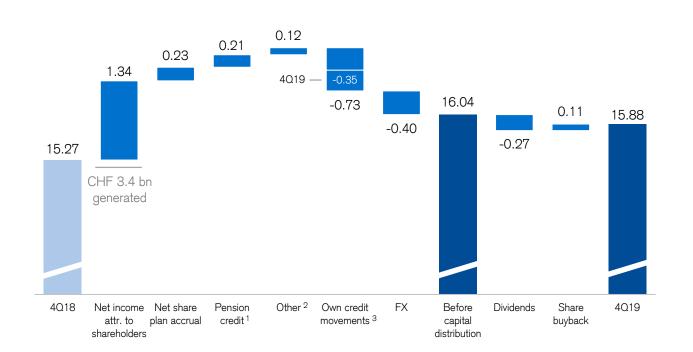


<sup>\*</sup> Adjusted operating cost base at constant 2018 FX rates; see Appendix

# Increased TBVPS to CHF 15.88 since end-2018; adverse impacts from tightening credit spreads and FX

### Tangible book value per share (TBVPS)<sup>‡</sup>

in CHF



### Key messages

- TBVPS<sup>‡</sup> increased by CHF 1.34 from net income generation over the course of 2019
- Adverse impacts from tightening credit spreads and FX, in particular from the strengthening of the Swiss franc against US dollar
  - CHF 0.35 adverse impact from tightening credit spreads in 4Q19
- Repurchase of shares below tangible book value accretive to TBVPS<sup>‡</sup>
- Payout ratio of 51%<sup>4</sup> in line with guidance

<sup>‡</sup> Tangible book value per share (TBVPS) is a non-GAAP financial measure, see Appendix 1 Includes net gains from the re-measurement of the Group's pension assets and liabilities 2 Includes the impact from an increase in retained earnings following the change related to the accounting of leases 3 Reflects impact on tangible shareholders' equity from own credit movements via other comprehensive income and tax expenses related to own credit movements 4 Includes impact of proposed ordinary dividend for the financial year 2019 of CHF 0.2776 per share



### Swiss Universal Bank

## Strong full year performance with PTI<sup>1</sup> of CHF 2.3 bn

### **Key financials**

in CHF mn	4Q19	3Q19	4018	2019	2018
Net revenues	1,748	1,417	1,373	6,020	5,564
Provision for credit losses	43	28	26	110	126
Total operating expenses	819	782	849	3,213	3,313
Pre-tax income	886	607	498	2,697	2,125
Cost/income ratio	47%	55%	62%	53%	60%
Return on regulatory capital <sup>†</sup>	27%	18%	16%	21%	17%
Excl. InvestLab transfer & SIX revaluation	:				
Net revenues	1,442	1,319	1,373	5,616	5,564
Pre-tax income	580	509	498	2,293	2,125
Cost/income ratio	57%	59%	62%	57%	60%

### **Key metrics**

in CH	F bn	4019	3Q19	4Q18	2019	2018
	Net margin <sup>2</sup> in bps	64	47	54	58	51
5	Net new assets	-0.5	-0.6	-1.1	3.4	3.0
	Mandate penetration	34%	33%	31%	34%	31%
	Net loans	171	172	168	171	168
	Risk-weighted assets	78	79	76	78	76
	Leverage exposure	265	264	255	265	255

### Key messages

- 2019 PTI of CHF 2.7 bn included gains of CHF 306 mn related to the revaluation of our investment in SIX and CHF 98 mn related to the transfer of the InvestLab fund platform
- Excluding those gains, 2019 PTI of CHF 2.3 bn was up 8%;
   3% lower expenses led to a cost/income ratio of 57%
- 4Q19 pre-tax income of CHF 580 mn<sup>2</sup> includes CHF 106 mn gains from real estate disposals (CHF 6 mn in 4Q18); strong rebound in NII compared to 3Q19, benefitting from deposit pricing measures

#### Private Clients (excl. SIX revaluation gain)

- 4Q19 revenues increased 13%, benefitting from CHF 104 mn real estate disposal gains allocated to the segment
- 4Q19 NNA of CHF -0.5 bn primarily reflecting outflows related to the implemented deposit pricing measures and the usual seasonal pattern in the fourth quarter, partially offset by solid inflows in the U/HNW segment; full year NNA of CHF 3.4 bn at a 2% growth rate, up 13% compared to 2018

### Corporate & Institutional Clients (excl. InvestLab transfer and SIX revaluation gains)

- Net revenues in 4Q19 down 4%, with higher fees from lending activities and wealth structuring solution fees, offset by lower NII and decreased transactional ITS revenues
- Record NNA in 2019 of CHF 45.3 bn with strong contribution from our pension fund business

Note: All percentage changes and comparative descriptions refer to year on year measurements unless otherwise indicated. 4Q19 and 2019 reported results include the SIX equity investment revaluation gain. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding these gains are non-GAAP financial measures. For reconciliation information, see Appendix

† RoRC is a non-GAAP financial measure, see Appendix

1 Excludes gains related to the InvestLab transfer and the SIX revaluation

2 Excludes the gain related to the SIX revaluation



## International Wealth Management

## Continued profitable growth across PB and AM

Key	finan	cials
-----	-------	-------

in CHF							
	mn	4Q19	3Q19	4018	2019	2018	
Ne	et revenues	1,640	1,461	1,402	5,887	5,414	
Pro	ovision for credit losses	16	14	16	49	35	
Tot	tal operating expenses	992	908	976	3,700	3,674	
Pre-ta	ax income	632	539	410	2,138	1,705	
Cost/	/income ratio	60%	62%	70%	63%	68%	
Retur	rn on regulatory capital <sup>†</sup>	40%	34%	29%	35%	31%	
Excl. InvestLab transfer & SIX revaluation:							
Ne	et revenues	1,448	1,330	1,402	5,564	5,414	
Pre	e-tax income	440	408	410	1,815	1,705	
Co	st/income ratio	69%	68%	70%	66%	68%	
Key	metrics						
in CHF	bn	4Q19	3Q19	4Q18	2019	2018	
	NI I I I I I I						
	Net margin <sup>1</sup> in bps	33	33	33	37	36	
m	Net margin in bps  Net new assets	33 0.6	33 3.6	33 0.5	37 11.0	36 14.2	
ВВ							
BB	Net new assets	0.6	3.6	0.5	11.0	14.2	
BB	Net new assets Number of RM	0.6 1,150	3.6 1,170	0.5 1,110	11.0 1,150	14.2 1,110	
BB	Net new assets Number of RM Net loans	0.6 1,150 54	3.6 1,170 55	0.5 1,110 52	11.0 1,150 54	14.2 1,110 52	

### Key messages

- 2019 PTI of CHF 2.1 bn included gains of CHF 192 mn related to the revaluation of our investment in SIX and CHF 131 mn related to the transfer of the InvestLab fund platform
- Excluding those gains, 2019 PTI of CHF 1.8 bn was up 6% vs. 2018 and 4Q19 PTI was up 7% vs. 4Q18, in both cases on 3% higher revenues, while costs remained broadly flat; 2019 RoRC<sup>†</sup> at 30%, cost/income ratio down to 66%

### Private Banking (excl. InvestLab transfer and SIX revaluation gains)

- Resilient PTI vs. both 2018 and 4Q18, up 1% and 2%, respectively
- 4Q19 revenues up 6% with higher transactional and improved recurring revenues, offsetting adverse impact of low interest rates; 4Q19 included real estate gains of CHF 32 mn
- Full year expenses up 1%, including increased fourth quarter costs and reflecting RM hiring throughout 2019
- Mandate penetration increased by 2 pp. to 34% YoY
- 2019 NNA of CHF 11 bn (3% growth rate), with net inflows from emerging and mature markets; CHF 0.6 bn NNA in 4Q19

### **Asset Management**

- 2019 PTI up 27% from 2018 and up 22% from 4Q18
- Management fees, performance and placement revenues combined increased 12% from 2018 and 18% from 4Q18
- 2019 NNA of CHF 21.5 bn (CHF 7.5 bn in 4Q19) reflect growth in our flagship Credit franchise and product launches

Note: All percentage changes and comparative descriptions refer to year on year measurements unless otherwise indicated. 4Q19 and 2019 reported results include the SIX equity investment revaluation gain. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding these gains are non-GAAP financial measures. For reconciliation information, see Appendix

† RoRC is a non-GAAP financial measure, see Appendix

1 Excludes gains related to the InvestLab transfer and the SIX revaluation



### Asia Pacific

## Improved full year profitability with strong finish to the year

	_	1010	0010	4040	0010	0010
in CH	F mn	4Q19	3Q19	4Q18	2019	2018
Ν	et revenues	937	886	677	3,590	3,393
Ρ	rovision for credit losses	11	19	8	46	35
T	otal operating expenses	691	620	632	2,642	2,694
Pre-	tax income	235	247	37	902	664
Cos	t/income ratio	74%	70%	93%	74%	79%
Retu	ırn on regulatory capital <sup>†</sup>	16%	17%	3%	16%	12%
Excl.	InvestLab transfer:					
N	et revenues	937	788	677	3,492	3,393
Р	re-tax income	235	149	37	804	664
С	ost/income ratio	74%	79%	93%	76%	79%
Key	metrics					
in CH	F bn	4Q19	3Q19	4018	2019	2018
	Net margin <sup>2</sup> in bps	26	33	19	29	27
<del></del>	NI-1	0.7	1 17	0.0	0.7	14.4
	Net new assets	0.7	1.7	0.9	8.7	14.4
PB-	Number of RM	600	610	580	600	580
H						
	Number of RM	600	610	580	600	580
	Number of RM Assets under management	600 220	610 217	580 199	600 220	580 199

### Key messages

- 2019 PTI of CHF 902 mn included a gain of CHF 98 mn related to the transfer of the InvestLab fund platform in 3Q19
- Excluding that gain, 2019 PTI of CHF 804 mn was up 21%
  - WM&C full year PTI of CHF 790 mn (up 14% YoY) benefitted from record Private Banking performance, reflecting strong net interest income and improved transaction-based revenues

### Wealth Management & Connected (WM&C)

- 4Q19 PTI of CHF 221 mn, up 60% YoY
  - Strong revenue momentum, particularly across Advisory, Underwriting & Financing (up 43% YoY)
- 4Q19 NNA of CHF 0.7 bn includes deposit outflows
- APAC IBCM ranked #1 in 2019; increased share of wallet for fourth consecutive year<sup>3</sup>

### Markets<sup>4</sup>

- 4Q19 and 2019 at breakeven PTI, with significantly stronger finish to the year compared to 2018 and early tangible benefits from the ATS platform
- 4Q19 revenues up 75% against a weak comparative:
  - Equity sales and trading revenues increased 32%, mainly from prime services and cash
  - Fixed Income sales and trading revenues increased significantly, mainly from Credit, FX and structured products

Note: All percentage changes and comparative descriptions refer to year on year measurements unless otherwise indicated. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding this gain are non-GAAP financial measures. For reconciliation information, see Appendix † RoRC is a non-GAAP financial measure, see Appendix 1 APAC PB within WM&C 2 Excludes the gain related to the InvestLab transfer 3 Dealogic for the year 2019 (APAC excl. Japan and China onshore among International banks) 4 All references under key messages for Markets are based on USD



## Investment Banking & Capital Markets

# Results reflect fewer M&A closings and lower debt underwriting activity as well as the impact from realignment measures

### **Key financials**

in USD mn	4Q19	3Q19	4018	2019	2018
Net revenues	437	428	476	1,677	2,228
Provision for credit losses	40	12	5	60	24
Total operating expenses	456	432	365	1,778	1,854
Pre-tax income/loss (-)	-59	-16	106	-161	350
Cost/income ratio	104%	101%	77%	106%	83%
Return on regulatory capital <sup>†</sup>	n/m	n/m	12%	n/m	11%

### **Key metrics**

in USD bn	4019	3Q19	4018	2019	2018
Risk-weighted assets	24	26	25	24	25
Leverage exposure	44	45	41	44	41

### Global advisory and underwriting revenues<sup>1</sup>

in USD mn	4019	3Q19	4018	2019	2018
Global advisory and underwriting revenues	895	841	761	3,429	4,043

### Full year 2019

- Revenue decrease driven by fewer completed M&A transactions and lower Street activity<sup>2</sup> in historical areas of strength, notably in Leveraged Finance and Financial Sponsors
- Continued strong ranking in debt and equity underwriting globally<sup>2</sup>
  - Top 5 ranking in IPOs
  - #2 in Leveraged Finance with #1 position in Sponsors
- Expenses decreased with lower variable compensation expenses, partially offset by real estate exit costs of USD 31 mn and severance costs of USD 29 mn

#### 4Q19

- IBCM net revenues down 8% as a result of lower M&A and Corporate Bank results, partially offset by better underwriting activity
- Provision for credit losses increased in our corporate lending portfolio driven by adverse developments on a single counterparty and a loss on the sale of a non-core lending portfolio
- Expenses reflect higher compensation expenses including real estate exit costs of USD 18 mn and severance costs of USD 16 mn
- RWA and leverage exposure decreased compared to 3Q19 including the impact of position exits in the Corporate Bank
- Global advisory and underwriting revenues up 18% driven by the comparative strength of equity and debt underwriting activity as well as APAC IBCM

Note: All percentage changes and comparative descriptions refer to year on year measurements unless otherwise indicated † RoRC is a non-GAAP financial measure, see Appendix 1 Gross global revenues from advisory, debt and equity underwriting generated across all divisions 2 Dealogic for the year 2019 (Global)



### Global Markets

# Strong results with positive operating leverage and significant PTI growth post-restructuring

### **Key financials**

in USD mn	4019	3Q19	4Q18	2019	2018
Equities <sup>1</sup>	427	456	386	2,027	1,970
Fixed Income <sup>1</sup>	961	1,082	686	4,125	3,580
Other	-57	-111	-106	-363	-435
Net revenues	1,331	1,427	966	5,789	5,115
Provision for credit losses	32	8	4	53	24
Total operating expenses	1,253	1,147	1,158	4,776	4,922
Pre-tax income/loss (-)	46	272	-196	960	169
Cost/income ratio	94%	80%	120%	83%	96%
Return on regulatory capital <sup>†</sup>	1%	8%	n/m	7%	1%

### **Key metrics**

in USD bn	4Q19	3Q19	4Q18	2019	2018
Risk-weighted assets	59	61	60	59	60
Leverage exposure	266	261	249	266	249

### Full year 2019

- 2019 PTI of USD 960 mn driven by strength of diversified business mix;
   RoRC<sup>†</sup> of 7% and RoRWA<sup>2</sup> of 11%, increased significantly
- Continued momentum in market-leading Credit franchise
- Higher Equities revenues due to share gains in trading and improved return on assets
- Strong ITS results driven by increased collaboration with wealth management and institutional clients
- Continued disciplined use of resources; costs down 3% and RWA down 2%, notwithstanding real estate exit costs of USD 46 mn and expansion in business activity

### 4Q19

- Net revenues rebounded, up 38% compared to 4Q18, which had less favorable operating conditions
- Fixed income revenues increased 40% with growth across most products;
   Securitized Products particularly strong
- Equities revenues increased 11% reflecting higher revenues in prime services and equity underwriting
- Provision for credit losses increased in our corporate lending portfolio driven by adverse developments on a single counterparty and a loss on the sale of a non-core lending portfolio
- Expenses increased 8% with higher compensation and litigation provisions as well as real estate exit costs of USD 29 mn

Note: All percentage changes and comparative descriptions refer to year on year measurements unless otherwise indicated † RoRC is a non-GAAP financial measure, see Appendix 1 Includes sales and trading and underwriting 2 Return on RWA is a non-GAAP financial measure and calculated using income after tax applying an assumed tax rate of 30% and 10% of average RWA based on USD



# Summary





## We have focused on five main priorities





# We have significantly improved our performance over the last 5 years

Selected key perform	mance metrics	2015	2019	
	Net income attributable to shareholders in CHF bn	-2.9	3.4	
Growth	Wealth Management-related PTI in CHF bn	2.7	<b>4.7</b> <sup>2</sup>	
	Net New Assets in CHF bn	47	79	
	Assets under Management in CHF bn	1,214	1,507	
Capital	CET1 capital in CHF bn	29.0 <sup>3</sup>	36.8	
Сарітаі	CET1 ratio	10.2% <sup>3</sup>	12.7%	
Operating leverage	Adj. operating cost base at FXN rates* in CHF bn	20.8	16.9	
	Value-at-Risk <sup>4</sup> in CHF mn	49	27	
Risk	Level 3 assets in CHF bn	33	16	
	Global Markets leverage exposure in USD bn	439 <sup>3,5</sup>	266	

Note: Adjusted results are non-GAAP financial measures. A reconciliation to reported results is included in the Appendix

\* Adjusted operating cost base at constant 2018 FX rates; see Appendix

1 Relating to SUB, IWM and APAC PB within WM&C 2 Excluding impact of CHF 327 mn related to the transfer of the InvestLab fund platform to Allfunds Group, recorded in SUB, IWM and APAC PB within WM&C, and impact of CHF 498 mn related to the revaluation of our equity investment in the SIX Group AG, recorded in SUB and IWM. Results excluding these gains are non-GAAP financial measures. For further details and reconciliation information, see Appendix 3 As of 3Q15 4 Trading book, average one-day, 98% risk management VaR 5 Presents financial information based on results under our structure prior to our re-segmentation announcement on October 21, 2015; on the basis of our current structure, the 3Q15 leverage exposure for Global Markets is USD 313 bn



# We started our 2020 share buyback program on January 6, 2020



Expect to distribute at least 50% of net income to shareholders

Share buyback program

expect to buy back

at least CHF 1.0 bn in 20201

Sustainable ordinary dividend

expected to increase by

at least 5% p.a.

‡ RoTE is a non-GAAP financial measure, see Appendix 1 Subject to market and economic conditions



## Summary and outlook

- Continued improvement in performance in 2019, with particularly strong 4Q19
- Deepening collaboration between Wealth Management and Investment Banking
- Consistent growth and continued disciplined execution are expected to drive double-digit RoTE
- Strong start to 1Q20 across all of our businesses

# **Appendix**





### Swiss Universal Bank

## Private Clients and Corporate & Institutional Clients

Private Clients Key financials					Corporate & Institutional Clients Key financials						
in CHF mn	4Q19	3Q19	4Q18	2019	2018	in CHF mn	4019	3Q19	4018	2019	2018
Net interest income	440	413	440	1,684	1,717	Net interest income	300	290	320	1,200	1,229
Recurring commissions & fees	212	213	209	826	835	Recurring commissions & fees	173	165	160	663	680
Transaction-based	81	90	85	392	397	Transaction-based	146	160	163	688	699
Other revenues	252	-1	6	368	40	Other revenues	144	87	-10	199	-33
Net revenues	985	715	740	3,270	2,989	Net revenues	763	702	633	2,750	2,575
Provision for credit losses	11	14	-4	46	30	Provision for credit losses	32	14	30	64	96
Total operating expenses	479	450	466	1,849	1,899	Total operating expenses	340	332	383	1,364	1,414
Pre-tax income	495	251	278	1,375	1,060	Pre-tax income	391	356	220	1,322	1,065
Cost/income ratio	49%	63%	63%	57%	64%	Cost/income ratio	45%	47%	61%	50%	55%
Excl. SIX revaluation:						Excl. InvestLab transfer & SIX revaluation:					
Net revenues	836	715	740	3,121	2,989	Net revenues	606	604	633	2,495	2,575
Pre-tax income	346	251	278	1,226	1,060	Pre-tax income	234	258	220	1,067	1,065
Cost/income ratio	57%	63%	63%	59%	64%	Cost/income ratio	56%	55%	61%	55%	55%
Key metrics						Key metrics					
in CHF bn	4Q19	3Q19	4018	2019	2018	in CHF bn	4019	3Q19	4018	2019	2018
Net margin <sup>1</sup> in bps	64	47	54	58	51	Net new assets	2.5	6.3	2.1	45.3	8.6
Net new assets	-0.5	-0.6	-1.1	3.4	3.0	Assets under management	436	425	349	436	349
Mandate penetration	34%	33%	31%	34%	31%	Number of RM	510	520	520	510	520
Assets under management	218	214	198	218	198						
Number of RM	1,280	1,280	1,260	1,280	1,260						

Note: 4Q19 and 2019 reported results include the SIX equity investment revaluation gain. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding these gains are non-GAAP financial measures. For reconciliation information, see Appendix 1 Excludes the gain related to the SIX revaluation



## International Wealth Management

## Private Banking and Asset Management

Private Banking Key financials					Asset Management Key financials						
in CHF mn	4019	3Q19	4018	2019	2018	in CHF mn	4Q19	3Q19	4018	2019	2018
Net interest income	389	378	404	1,509	1,568	Management fees	280	282	275	1,112	1,076
Recurring commissions & fees	322	301	305	1,213	1,227	Performance & placement rev.	90	87	38	237	133
Transaction- and perfbased	254	256	229	1,174	1,054	Investment & partnership income	76	26	147	270	315
Other revenues	229	131	4	372	41	Net revenues	446	395	460	1,619	1,524
Net revenues	1,194	1,066	942	4,268	3,890	Provision for credit losses	-	-1	-	1	-
Provision for credit losses	16	15	16	48	35	Total operating expenses	309	285	348	1,145	1,152
Total operating expenses	683	623	628	2,555	2,522	Pre-tax income	137	111	112	473	372
Pre-tax income	495	428	298	1,665	1,333	Cost/income ratio	69%	72%	76%	71%	76%
Cost/income ratio	57%	58%	67%	60%	65%						
Excl. InvestLab transfer & SIX revaluation	:										
Net revenues	1,002	935	942	3,945	3,890						
Pre-tax income	303	297	298	1,342	1,333						
Cost/income ratio	68%	67%	67%	65%	65%						
Key metrics						Key metrics					
in CHF bn	4Q19	3Q19	4018	2019	2018	in CHF bn	4Q19	3Q19	4Q18	2019	2018
Net margin <sup>1</sup> in bps	33	33	33	37	36	Net new assets	7.5	5.9	0.7	21.5	22.2
Net new assets	0.6	3.6	0.5	11.0	14.2	Assets under management	438	426	389	438	389
Assets under management	370	365	358	370	358						
Mandate penetration	34%	34%	32%	34%	32%						
Net loans	54	55	52	54	52						

Note: 4Q19 and 2019 reported results include the SIX equity investment revaluation gain. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding these gains are non-GAAP financial measures. For reconciliation information, see Appendix 1 Excludes gains related to the InvestLab transfer and the SIX revaluation

1,110

1,150

1,110

1,170

1,150



Number of RM

## Asia Pacific

## Wealth Management & Connected and Markets

### Wealth Management & Connected Key financials

### Markets Key financials

in CHF mn	4Q19	3Q19	4018	2019	2018	in USD mn	4Q19	3Q19	4018	2019	2018
Private Banking	428	534	358	1,797	1,612	Equity sales & trading	225	197	170	833	882
Adv., Underwr. and Financing	211	139	148	694	678	Fixed income sales & trading	78	17	3	273	252
Net revenues	639	673	506	2,491	2,290	Net revenues	303	214	173	1,106	1,134
Provision for credit losses	14	20	9	57	25	Provision for credit losses	-3	-1	-1	-11	11
Total operating expenses	404	372	359	1,546	1,574	Total operating expenses	292	249	275	1,103	1,147
Pre-tax income	221	281	138	888	691	Pre-tax income / loss (-)	14	-34	-101	14	-24
Cost/income ratio	63%	55%	71%	62%	69%	Cost/income ratio	96%	116%	159%	100%	101%
Return on regulatory capital <sup>†</sup>	22%	28%	16%	23%	22%	Return on regulatory capital <sup>†</sup>	2%	n/m	n/m	1%	n/m
Risk-weighted assets in CHF bn	27	28	26	27	26	Risk-weighted assets in USD bn	10	11	11	10	11
Leverage exposure in CHF bn	64	65	61	64	61	Leverage exposure in USD bn	53	52	46	53	46

#### Excl. InvestLab transfer:

Net revenues	639	575	506	2,393	2,290
Pre-tax income	221	183	138	790	691
Cost/income ratio	63%	65%	71%	65%	69%

### Private Banking<sup>1</sup> revenue details

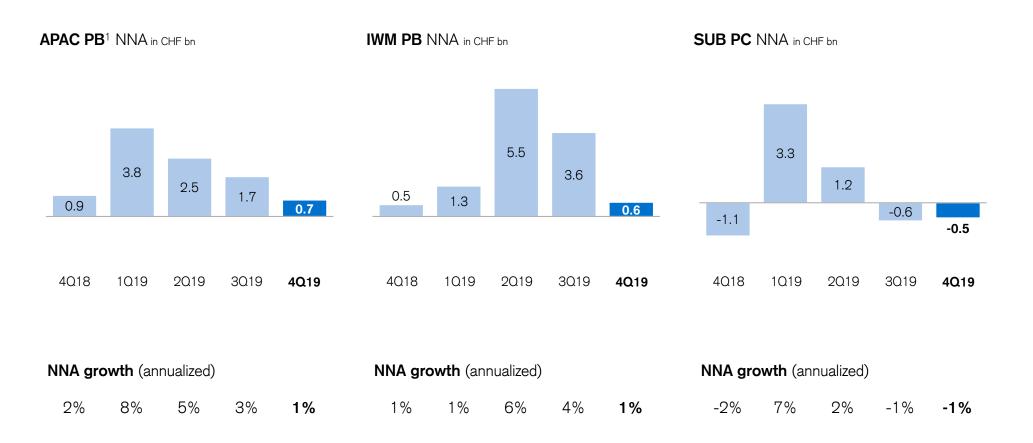
in CHF mn	4Q19	3Q19	4Q18	2019	2018
Net interest income	178	179	156	671	628
Recurring commissions & fees	100	105	93	418	420
Transaction-based revenues	148	152	108	608	563
Other revenues	2	98	1	100	1
Net revenues	428	534	358	1,797	1,612

Note: 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding this gain are non-GAAP financial measures. For reconciliation information, see Appendix † RoRC is a non-GAAP financial measure, see Appendix 1 APAC PB within WM&C



## Wealth Management businesses

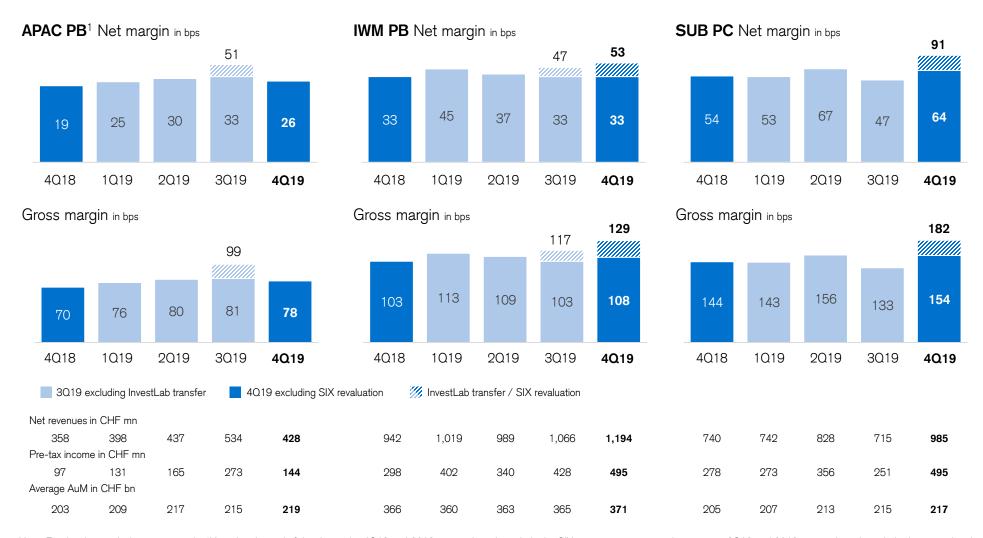
## NNA generation



1 APAC PB within WM&C

## Wealth Management businesses

## Net and gross margins



Note: For details on calculations see under 'Notes' at the end of this Appendix. 4Q19 and 2019 reported results include the SIX equity investment revaluation gain. 3Q19 and 2019 reported results include the gain related to the transfer of InvestLab. Results excluding these gains are non-GAAP financial measures. For reconciliation information, see Appendix 1 APAC PB within WM&C



## Corporate Center

### Corporate Center Key financials

in CHF mn	4019	3Q19	4Q18	2019	2018
Treasury results	91	-276	132	-511	13
Asset Resolution Unit	-43	-45	-	-147	-
Other <sup>1</sup>	74	43	-48	227	87
Net revenues	122	-278	84	-431	100
Provision for credit losses	6	-8	-	8	-
Compensation and benefits	167	67	-64	467	128
G&A expenses	457	153	107	839	160
Commission expenses	19	15	5	66	49
Restructuring expenses	-	-	1	-	2
Total other operating expenses	476	168	113	905	211
Total operating expenses	643	235	49	1,372	339
Pre-tax income / loss (-)	-527	-505	35	-1,811	-239

### Corporate Center Key metrics

in CHF bn	4Q19	3Q19	4Q18	2019	2018
Total assets	122	125	104	122	104
Risk-weighted assets	51	53	30	51	30
Leverage exposure	129	133	105	129	105

### ARU within Corp. Ctr. Key financials

in CHF mn unless otherwise specified	4019	3Q19	2019
Net revenues	-43	-45	-147
Provision for credit losses	4	-9	5
Total operating expenses	47	59	233
Pre-tax loss	-94	-95	-385
Risk-weighted assets in USD bn	10	10	10
RWA excl. operational risk in USD bn	9	9	9
Leverage exposure in USD bn	26	27	26

### Strategic Resolution Unit Key financials

in CHF mn unless otherwise specified	4Q18	2018
Net revenues	-175	-708
Provision for credit losses	-1	1
Total operating expenses	123	672
Pre-tax loss	-297	-1,381
Risk-weighted assets in USD bn	18	18
RWA excl. operational risk in USD bn	7	7
Leverage exposure in USD bn	30	30

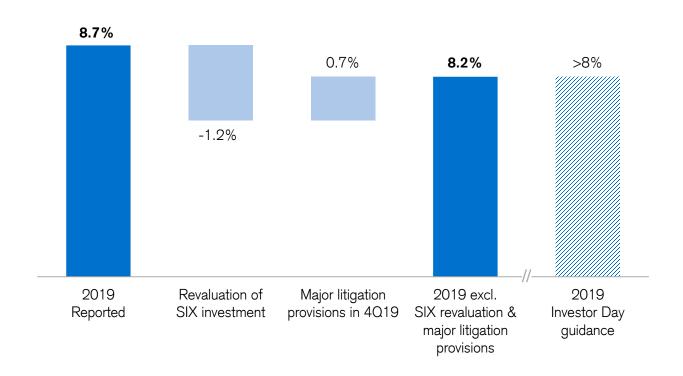
<sup>1 &#</sup>x27;Other revenues' primarily include required elimination adjustments associated with trading in own shares, treasury commissions charged to divisions, the cost of certain hedging transactions executed in connection with the Group's RWAs and valuation hedging impacts from long-dated legacy deferred compensation and retirement programs mainly relating to former employees



# RoTE of 8.2% in 2019 excluding impacts of major post 2019 Investor Day events

### Return on tangible equity<sup>‡</sup>

based on CHF



### Key messages

- Guided to a 2019 RoTE of >8% at the Investor Day
- 2019 reported RoTE includes two major items recorded in 4Q19:
  - CHF 498 mn pre-tax gain from the revaluation of our equity investment in the SIX Group AG
  - CHF 326 mn of major litigation provisions
- Aim to increase our RoTE by
   ~175 bps in 2020 from a number of
   measures we have already identified

Note: 2019 reported results include a gain related to the revaluation of our equity investment in the SIX Group AG and major litigation provisions. Results excluding these items are non-GAAP financial measures. For further details and reconciliation information, see Appendix ‡ RoTE is a non-GAAP financial measure, see Appendix



## Currency mix & Group capital metrics

### **Credit Suisse Group results**

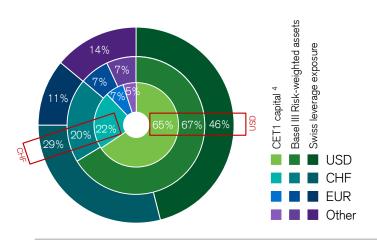
	Full Year 2019		(	Contribution	l	
Group results	in CHF mn	CHF	USD	EUR	GBP	Other
Net revenues	22,484	25%	49%	11%	3%	12%
Total expenses <sup>1</sup>	17,764	31%	37%	4%	10%	18%
Swiss Universal Bank						
Net revenues	6,020	78%	15%	5%	1%	1%
Total expenses <sup>1</sup>	3,323	82%	11%	2%	2%	3%
International Wealth Mar	nagement					
Net revenues	5,887	15%	57%	17%	2%	9%
Total expenses <sup>1</sup>	3,749	44%	27%	9%	7%	13%
Asia Pacific						
Net revenues	3,590	1%	39%	5%	2%	53%
Total expenses <sup>1</sup>	2,688	5%	13%	_	2%	80%
Global Markets						
Net revenues	5,752	5%	68%	16%	7%	4%
Total expenses <sup>1</sup>	4,796	5%	59%	5%	21%	10%
Investment Banking & Ca	apital Markets					
Net revenues	1,666	-	90%	5%	1%	4%
Total expenses <sup>1</sup>	1,828	3%	72%	6%	14%	5%

### Sensitivity analysis on Group results<sup>2</sup>

Applying a +/- 10% movement on the average FX rates for the year 2019, the sensitivities are:

- USD/CHF impact on FY 2019 pre-tax income by CHF +444 / 444 mn
- EUR/CHF impact on FY 2019 pre-tax income by CHF +172 / -172 mn

### Currency mix capital metric<sup>3</sup>



A 10% strengthening / weakening of the USD (vs. CHF) would have a -1.9 bps / +2.2 bps impact on the BIS CET1 ratio

<sup>1</sup> Total expenses include provisions for credit losses 2 Sensitivity analysis based on weighted average exchange rates of USD/CHF of 0.99 and EUR/CHF of 1.11 for the full year 2019 results 3 Data based on December 2019 month-end currency mix 4 Reflects actual capital positions in consolidated Group legal entities (net assets) including net asset hedges less applicable Basel III regulatory adjustments (e.g. goodwill)



Adjusted results are non-GAAP financial measures that exclude certain items included in our reported results. During the implementation of our strategy, it was important to measure the progress achieved by our underlying business performance. Management believes that adjusted results provide a useful presentation of our operating results for purposes of assessing our Group and divisional performance consistently over time, on a basis that excludes items that management does not consider representative of our underlying performance. Provided below is a reconciliation of our adjusted results to the most directly comparable US GAAP measures.

## Reconciliation of adjustment items

Group in CHF mn	2019	2018	2017	2016	2015
Total operating expenses reported	17,440	17,303	18,897	22,337	25,895
Goodwill impairment	-	-	-	-	-3,797
Restructuring expenses	-	-626	-455	-540	-355
Major litigation provisions	-389	-244	-493	-2,707	-820
Expenses related to real estate disposals	-108	-	-	-	-
Expenses related to business sales	-	-51	-8	-	-
Debit valuation adjustments (DVA)	-53	46	-83	9	-33
Total operating cost base adjusted	16,890	16,428	17,858	19,099	20,890
FX adjustment	-25	-	-24	-99	-135
Total operating cost base adjusted at constant 2018 FX	16,865	16,428	17,834	19,000	20,755



# Reconciliation of significant items (1/4)

	Group				
in CHF mn	4019	3Q19	4Q18	2019	2018
Net revenues reported	6,190	5,326	4,801	22,484	20,920
o/w related to InvestLab transfer	-	327	-	327	-
o/w related to SIX revaluation	498	-	-	498	-
Net revenues excl. InvestLab/SIX	5,692	4,999	4,801	21,659	20,920
Provision for credit losses	146	72	59	324	245
Total operating expenses reported	4,830	4,112	4,147	17,440	17,303
o/w major litigation provisions	326	28	82	389	244
Total operating expenses excl. major litigation provisions	4,504	4,084	4,065	17,051	17,059
Pre-tax income reported	1,214	1,142	595	4,720	3,372
Pre-tax income excl. InvestLab/SIX and major litigation provisions	1,042	843	677	4,284	3,616

	Wealth Management-related					
in CHF mn	4Q19	3Q19	4Q18	2019	2018	
Net revenues reported	4,027	3,551	3,281	14,398	13,268	
o/w related to InvestLab transfer	-	327	-	327	-	
o/w related to SIX revaluation	498	-	-	498	-	
Net revenues excl. InvestLab/SIX	3,529	3,224	3,281	13,573	13,268	



## Reconciliation of significant items (2/4)

in CHF mn unless otherwise specified	2019
Reported income before taxes	4,720
Impact from SIX revaluation	-498
Impact from major litigation provisions in 4019	326
Income before taxes excl. SIX revaluation and major litigation provisions in 4Q19	4,548
Income tax expense	1,295
Impact from SIX revaluation	-9
Impact from major litigation provisions in 4019	68
Income tax expense excl. SIX revaluation and major litigation provisions in 4Q19	1,354
Net income attributable to shareholders	3,419
Impact from SIX revaluation	-489
Impact from major litigation provisions in 4Q19	258
Net income attributable to shareholders excl. SIX revaluation and major litigation provisions in 4Q19	3,188
	0.70/
Reported return on tangible equity	8.7%
Impact from SIX revaluation	-1.2%
Impact from major litigation provisions in 4Q19	0.7%
Return on tangible equity excl. SIX revaluation and major litigation provisions in 4Q19	8.2%



## Reconciliation of significant items (3/4)

	SUB PC		_	SUB C&IC	;		SUB		
in CHF mn	4Q19	3Q19	2019	4019	3Q19	2019	4019	3Q19	2019
Net revenues reported	985	715	3,270	763	702	2,750	1,748	1,417	6,020
o/w related to InvestLab transfer	-	-	-	-	98	98	-	98	98
o/w related to SIX revaluation	149	-	149	157	-	157	306	-	306
Net revenues excl. InvestLab/SIX	836	715	3,121	606	604	2,495	1,442	1,319	5,616
Provision for credit losses	11	14	46	32	14	64	43	28	110
Total operating expenses reported	479	450	1,849	340	332	1,364	819	782	3,213
Pre-tax income reported	495	251	1,375	391	356	1,322	886	607	2,697
Pre-tax income excl. InvestLab/SIX	346	251	1,226	234	258	1,067	580	509	2,293
Average AuM in CHF bn	216.8	214.5	212.8						
Net margin reported in bps	91	47	65						
Net margin excl. InvestLab/SIX in bps	64	47	58						
	IWM PB			IWM AM			IWM		
	IVVIVIID			IVVIVI AIVI			IVVIVI		
in CHF mn	4019	3Q19	2019	4Q19	3Q19	2019	4Q19	3019	2019
in CHF mn  Net revenues reported		3Q19 <b>1,066</b>	2019 <b>4,268</b>		3Q19 <b>395</b>	2019 <b>1,619</b>		3Q19 <b>1,461</b>	2019 <b>5,887</b>
	4019			4Q19			4Q19		
Net revenues reported	4019	1,066	4,268	4Q19			4Q19	1,461	5,887
Net revenues reported o/w related to InvestLab transfer	4Q19 1,194	<b>1,066</b>	<b>4,268</b>	4Q19			4Q19 1,640	<b>1,461</b> 131	<b>5,887</b>
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation	4Q19 1,194 - 192	<b>1,066</b> 131	<b>4,268</b> 131 192	4Q19 446 - -	<b>395</b> - -	1,619	4Q19 1,640 - 192	<b>1,461</b> 131	<b>5,887</b> 131 192
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation  Net revenues excl. InvestLab/SIX	4Q19 1,194 - 192 1,002	1,066 131 - 935	<b>4,268</b> 131 192 <b>3,945</b>	4Q19 446 - -	395 - - - 395	1,619 - - 1,619	4Q19 1,640 - 192 1,448	1,461 131 - 1,330	5,887 131 192 5,564
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation  Net revenues excl. InvestLab/SIX  Provision for credit losses	4Q19 1,194 - 192 1,002	1,066 131 - 935 15	<b>4,268</b> 131 192 <b>3,945 48</b>	4Q19 446 - - 446	395 - - 395 -1	1,619 - - 1,619	4Q19 1,640 - 192 1,448 16	1,461 131 - 1,330 14	5,887 131 192 5,564 49
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation  Net revenues excl. InvestLab/SIX  Provision for credit losses  Total operating expenses reported	4Q19 1,194 - 192 1,002 16 683	1,066 131 - 935 15 623	4,268 131 192 3,945 48 2,555	4019 446 - - 446 - 309	395 - - 395 -1 285	1,619 - - 1,619 1	4Q19 1,640 - 192 1,448 16 992	1,461 131 - 1,330 14 908	5,887 131 192 5,564 49 3,700
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation  Net revenues excl. InvestLab/SIX  Provision for credit losses  Total operating expenses reported  Pre-tax income reported	4Q19 1,194 - 192 1,002 16 683 495	1,066 131 - 935 15 623 428	4,268 131 192 3,945 48 2,555 1,665	4Q19 446 - - 446 - 309 137	395 - 395 -1 285 111	1,619 - 1,619 1 1,145 473	4Q19 1,640 - 192 1,448 16 992 632	1,461 131 - 1,330 14 908 539	5,887 131 192 5,564 49 3,700 2,138
Net revenues reported  o/w related to InvestLab transfer  o/w related to SIX revaluation  Net revenues excl. InvestLab/SIX  Provision for credit losses  Total operating expenses reported  Pre-tax income reported  Pre-tax income excl. InvestLab/SIX	4Q19 1,194 192 1,002 16 683 495 303	1,066 131 - 935 15 623 428 297	4,268 131 192 3,945 48 2,555 1,665 1,342	4Q19 446 - - 446 - 309 137	395 - 395 -1 285 111	1,619 - 1,619 1 1,145 473	4Q19 1,640 - 192 1,448 16 992 632	1,461 131 - 1,330 14 908 539	5,887 131 192 5,564 49 3,700 2,138



# Reconciliation of significant items (4/4)

	APAC PB1			APAC WM&C			APAC Markets		
in CHF mn	4019	3Q19	2019	4019	3Q19	2019	4019	3Q19	2019
Net revenues reported	428	534	1,797	639	673	2,491	298	213	1,099
o/w related to InvestLab transfer	-	98	98	-	98	98	-	-	-
o/w related to SIX revaluation	-	-	-	-	-	-	-	-	-
Net revenues excl. InvestLab/SIX	428	436	1,699	639	575	2,393	298	213	1,099
Provision for credit losses	2	-	2	14	20	57	-3	-1	-11
Total operating expenses reported	282	261	1,082	404	372	1,546	287	248	1,096
Pre-tax income reported	144	273	713	221	281	888	14	-34	14
Pre-tax income excl. InvestLab/SIX	144	175	615	221	183	790	14	-34	14
Average AuM in CHF bn	219.3	214.9	215.2						
Net margin reported in bps	26	51	33						
Net margin excl. InvestLab/SIX in bps	26	33	29						
	APAC								
in CHF mn	4Q19	3Q19	2019						
Net revenues reported	937	886	3,590						
o/w related to InvestLab transfer	-	98	98						
o/w related to SIX revaluation	-	-	-						
Net revenues excl. InvestLab/SIX	937	788	3,492						
Provision for credit losses	11	19	46						
Total operating expenses reported	691	620	2,642						
Pre-tax income reported	235	247	902						
Pre-tax income excl. InvestLab/SIX	235	149	804						





### **Notes**

#### General notes

- Throughout the presentation rounding differences may occur
- Unless otherwise noted, all **CET1 capital, CET1 ratio**, **Tier 1 leverage ratio**, **risk-weighted assets** and **leverage exposure** figures shown in this presentation are as of the end of the respective period and, for periods prior to 2019, on a "look-through" basis
- Gross and net margins are shown in basis points

  Gross margin = net revenues annualized / average AuM; net margin = pre-tax income annualized / average AuM. Net margin excluding certain significant items, as disclosed herein, is calculated excluding those items applying the same methodology
- Mandate penetration reflects advisory and discretionary mandate volumes as a percentage of AuM, excluding those from the external asset manager business

#### Specific notes

- \* Following the successful completion of our restructuring program in 2018, we updated our calculation approach for adjusted operating cost base at constant FX rates. Beginning in 1Q19, adjusted operating cost base at constant FX rates includes adjustments for major litigation provisions, expenses related to real estate disposals and the termination of real estate contracts initiated prior to 2019 and business sales as well as for debit valuation adjustments (DVA) related volatility and FX, but not for restructuring expenses and certain accounting changes. Adjustments for FX apply unweighted 2018 currency exchange rates, i.e., a straight line average of monthly rates, consistently for the periods under review. Under the current presentation, adjusted operating cost base at constant FX rates for periods prior to 1Q19 still include adjustments for restructuring expenses and a goodwill impairment taken in 4Q15, but no longer include an adjustment for certain accounting changes. Beginning in 1Q20, adjustments for FX will apply unweighted 2019 currency exchange rates.
- † Regulatory capital is calculated as the worst of 10% of RWA and 3.5% of leverage exposure. Return on regulatory capital (a non-GAAP financial measure) is calculated using income / (loss) after tax and assumes a tax rate of 30% and capital allocated based on the worst of 10% of average RWA and 3.5% of average leverage exposure. For the Markets business within the APAC division and for the Global Markets and Investment Banking & Capital Markets divisions, return on regulatory capital is based on US dollar denominated numbers. Return on regulatory capital excluding certain significant items, as disclosed herein, is calculated excluding those items applying the same methodology.
- ‡ Return on tangible equity is based on tangible shareholders' equity, a non-GAAP financial measure, which is calculated by deducting goodwill and other intangible assets from total shareholders' equity as presented in our balance sheet. Tangible book value, a non-GAAP financial measure, is equal to tangible shareholders' equity. Tangible book value per share is a non-GAAP financial measure, which is calculated by dividing tangible shareholders' equity by total number of shares outstanding. Management believes that tangible shareholders' equity/tangible book value, return on tangible equity and tangible book value per share are meaningful as they are measures used and relied upon by industry analysts and investors to assess valuations and capital adequacy.

For end-4Q16, tangible equity excluded goodwill of CHF 4,913 mn and other intangible assets of CHF 213 mn from total shareholders' equity of CHF 41,897 mn as presented in our balance sheet. For end-4Q17, tangible equity excluded goodwill of CHF 4,742 mn and other intangible assets of CHF 223 mn from total shareholders' equity of CHF 41,902 mn as presented in our balance sheet. For end-4Q18, tangible equity excluded goodwill of CHF 4,766 mn and other intangible assets of CHF 219 mn from total shareholders' equity of CHF 43,922 mn as presented in our balance sheet. For end-4Q19, tangible equity excluded goodwill of CHF 4,760 mn and other intangible assets of CHF 219 mn from total shareholders' equity of CHF 45,150 mn as presented in our balance sheet. For end-4Q19, tangible equity excluded goodwill of CHF 4,663 mn and other intangible assets of CHF 291 mn from total shareholders' equity of CHF 43,644 mn as presented in our balance sheet. Shares outstanding were 2,550.6 mn at end-4Q18 and 2,436.2 mn at end-4Q19.

#### **Abbreviations**

Adv. = Advisory; AM = Asset Management; APAC = Asia Pacific; ARU = Asset Resolution Unit; ATS = Asia Pacific Trading Solutions; attr. = attributable; AuM = Assets under Management; BCBS = Basel Committee on Banking Supervision; BIS = Bank for International Settlements; bps = basis points; CAGR = Compound Annual Growth Rate; CET1 = Common Equity Tier 1; C&IC = Corporate & Institutional Clients; CLN = Credit Linked Notes; Corp. Ctr. = Corporate Center; DCM = Debt Capital Markets; DVA = Debit Valuation Adjustments; E = Estimate; ECM = Equity Capital Markets; EMEA = Europe, Middle East and Africa; EqD = Equity Derivatives; excl. = excluding; FINMA = Swiss Financial Market Supervisory Authority; FX = Foreign Exchange; G&A = General and Administrative; GAAP = Generally Accepted Accounting Principles; GDP = Gross Domestic Product; GM = Global Markets; IBCM = Investment Banking & Capital Markets; IFR = International Financing Review; IMF = International Monetary Fund; IMM = Internal Model Method; incl. = including; IPO = Initial Public Offering; ITS = International Trading Solutions; IWM = International Wealth Management; M&A = Mergers & Acquisitions; NII = Net interest income; n/m = not meaningful; NNA = Net New Assets; Op Risk = Operational Risk; p.a. = per annum; PB = Private Banking; PC = Private Clients; perf. = performance; pp. = percentage point; PTI = Pre-tax income; rev. = revenues; RM = Relationship Manager; RoA = Return on Assets; RoRC = Return on Regulatory Capital; RoRWA = Return on Risk-weighted assets; RoTE = Return on Tangible Equity; RWA = Risk-weighted assets; SA-CCR = Standardized Approach for measuring Counterparty Credit Risk; SMI = Swiss Market Index; SRU = Strategic Resolution Unit; SUB = Swiss Universal Bank; TBVPS = Tangible Book Value Per Share; U/HNW = (Ultra) High Net Worth; Underwr. = Underwriting; VaR = Value at Risk; vs. = versus; WM&C = Wealth Management & Connected; YoY = Year on year

